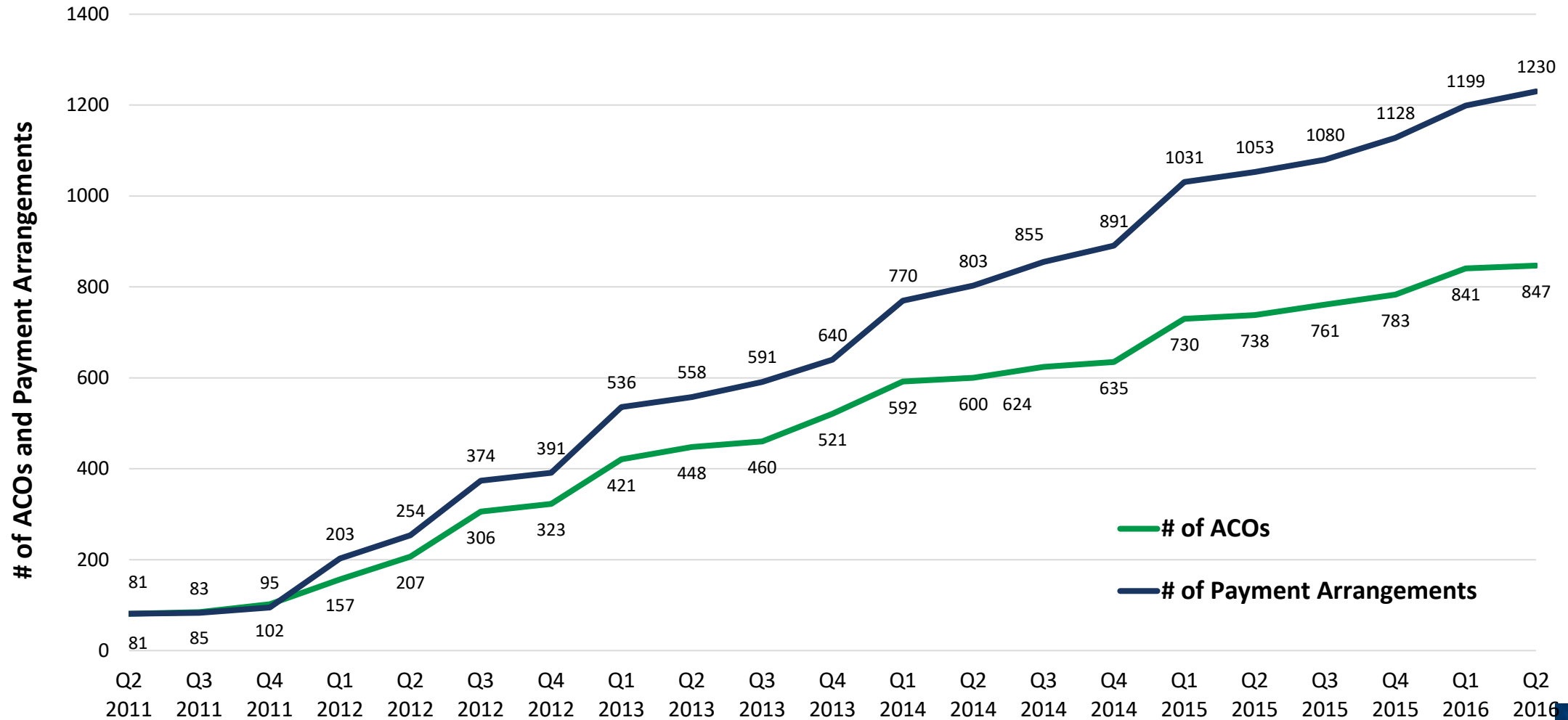


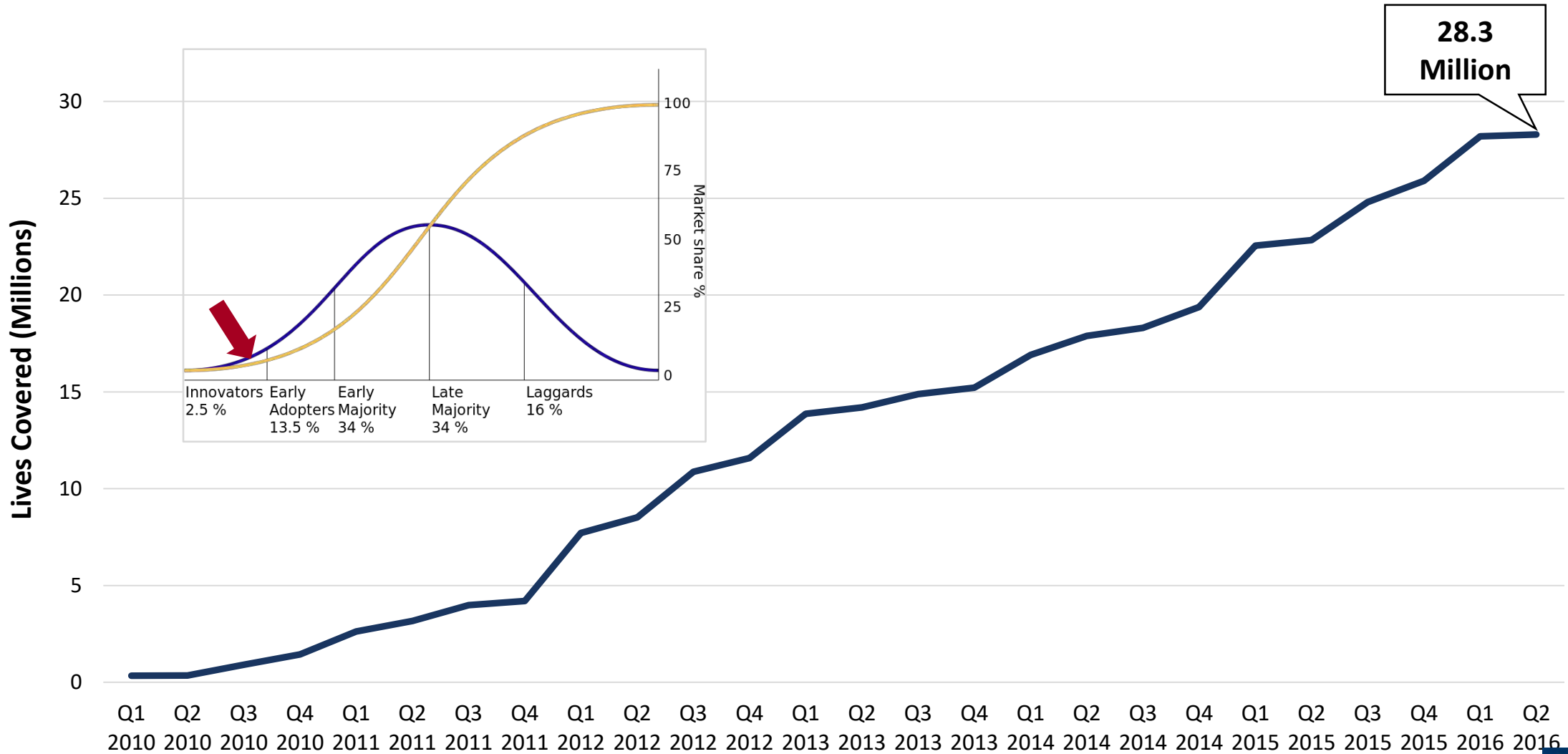
# ACO Growth

## Contract growth outpacing absolute growth



# ACO Growth

## ACO-Covered Lives To date



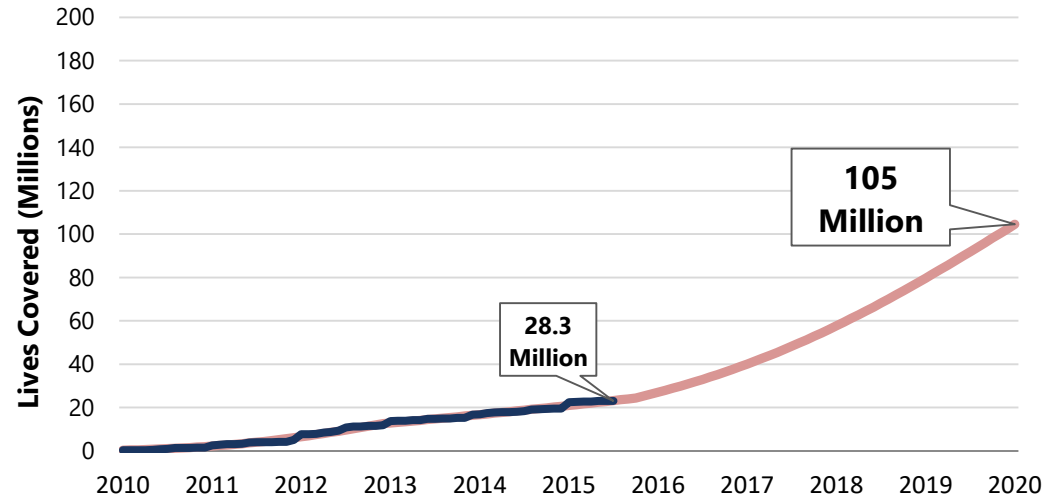
Source: Leavitt Partners Center for Accountable Care Intelligence



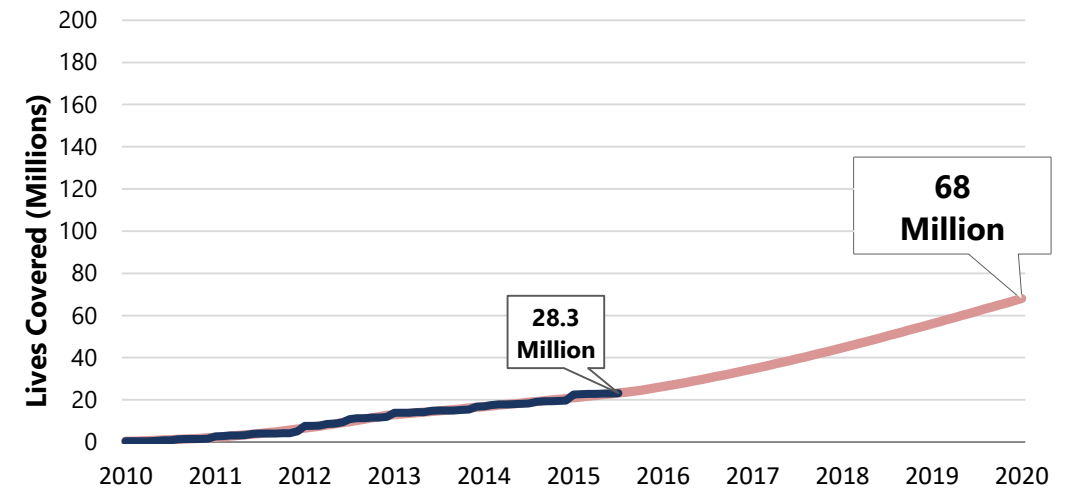
# ACO Growth

## Projected ACO-Covered Lives

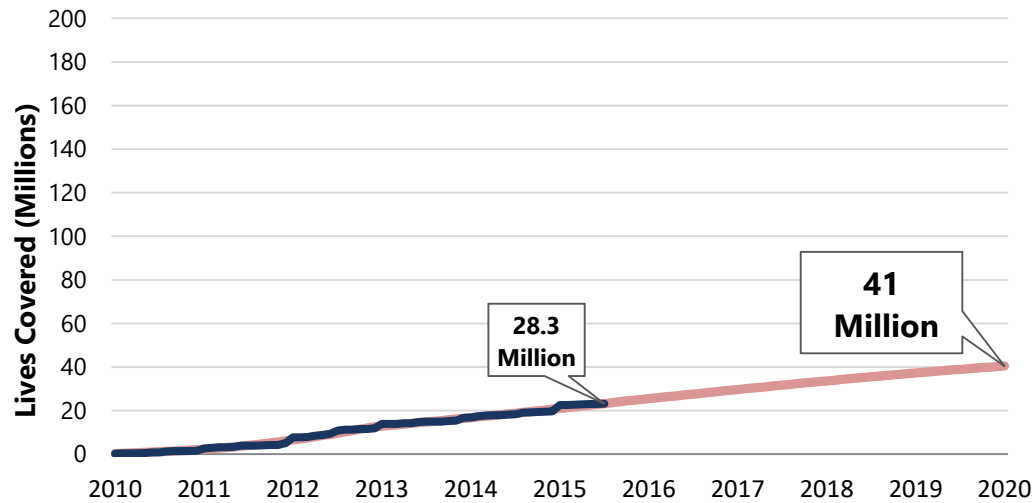
**BASELINE SCENARIO**



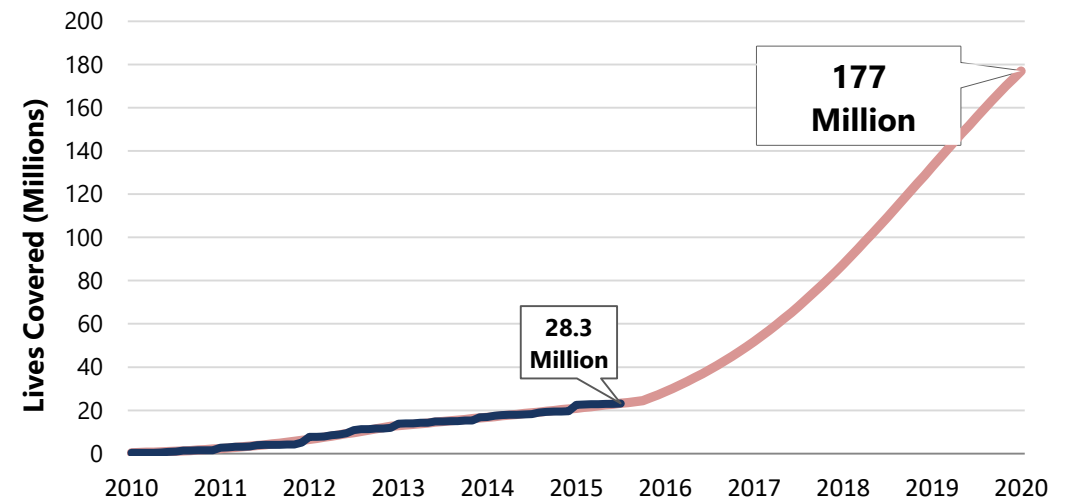
**BASELINE SCENARIO WITHOUT MACRA**



**FINANCIAL FAILURE SCENARIO**



**WIDESPREAD SUPPORT SCENARIO**



— Predicted — Actual

Rate Limiting Factor?

Provider Readiness

# Balancing Speed and Readiness

